

**CABINET PORTFOLIOS (February 2021)****Leader and Finance (Cllr Roger Truelove; Deputy for Finance: Cllr Derek Carnell)**

- Cross-party and cross-portfolio issues, including code of conduct
- Regional and national issues including relationships with central government, Kent County Council and other Kent districts
- Strategic business planning and organisational reform, including business improvement, digitisation and shared services
- Medium-term financial strategy, budget setting, budget management and VfM
- Overall risk management, including management of financial and health/safety risks
- Customer services and complaints
- Communications, including website
- Commissioning and procurement, including negotiating on new contracts
- Revenues and benefits, council tax collection and council tax support
- Human resources, including employee relations and welfare
- Support services including Internal Audit, Legal and ICT
- Members' and officers' learning and development
- Performance management
- Council-related health and safety
- Emergency planning and business continuity

**Deputy Leader and Planning (Cllr Mike Baldock) (Deputy: Cllr Alastair Gould)**

- Deputy to the Leader
- Constitutional reform
- Building and development control, including planning enforcement
- Local plan and associated policy framework, Gypsy and Traveller area assessment, neighbourhood planning
- Heritage, conservation and closed churchyards
- Section 106 and Community Infrastructure Levy
- Land charges
- Highways and transportation matters

**Climate and Ecological Emergency (Cllr Tim Valentine) (Deputy: Cllr Ben A. Martin)**

- Climate and ecological emergency
- Air quality management
- Electric vehicle strategy
- Championing active travel
- Strategic green and blue policy, including Green Grid

**Community (Cllr Richard Palmer) (Deputy: Cllr Elliott Jayes)**

- Crime, disorder and antisocial behaviour issues, including CCTV and the Community Safety Partnership
- Relationships with the voluntary and community sector and parish and town councils
- Schools liaison, the Youth Forum and other relevant partnerships
- Licensing matters
- On and off-street parking facilities and enforcement including Joint Transportation Board processes
- Armed Forces Covenant and War Memorial management
- Promotion of special projects

**Economy and Property (Cllr Monique Bonney) (Deputy: Cllr Sarah Stephen)**

- Economic development, including inward investment, business engagement and the Swale Economy and Regeneration Partnership
- Tourism, concessions and beach huts
- Council and community asset management
- Regeneration projects, including relationship with Homes England
- Town centre management and markets
- Learning and skills, including further education, apprenticeships and adult and community learning
- Sea fronts, coastal resorts, harbours and quays
- External funding (including any grants received)

### **Environment (Cllr Julian Saunders) (Deputy: Cllr Eddie Thomas)**

- Climate and ecological emergency
- Major contracts: street cleansing, refuse collection, recycling and public conveniences
- Flooding, sea defences and coastal protection
- Greenspaces development and operations including grounds maintenance, cemeteries, woodlands, urban and country parks
- Environmental response, including fly-tipping, contaminated land, animal welfare, pollution control (including noise and pests), illegal encampments and littering FPNs

### **Health and Wellbeing (Cllr Angela Harrison) (Deputy: Cllr Hannah Perkin)**

- Health and social care matters, including health inequalities, public health, relationships with CCGs and liaison with adult social care
- Children and young people, including liaison with children's social care
- Child and vulnerable adult safeguarding
- Promoting social inclusion
- Environmental health enforcement issues including food hygiene and public-focused health and safety
- Leisure and sport, including management of current contracts and relationships with relevant trusts
- Play area and outdoor fitness equipment - development and maintenance
- Relevant partnerships including Health and Wellbeing Board, Local Children's Partnership Group, Early Years District Advisory Board and the Mental Health Action Group
- Equality and diversity

### **Housing (Cllr Ben J Martin) (Deputy: Cllr Ghlin Whelan)**

- Housing advice, homelessness prevention, housing register and all housing-related services and strategies
- Affordable and social housing, including liaison with registered providers and developers
- Disabled facilities grants, home improvement and Staying Put
- Empty dwellings, and bringing them back into use
- Private sector housing support and enforcement, and landlord accreditation scheme